CODEBOOK

IWH FDI MICRO DATABASE

Survey 2007

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Part A: Information about your foreign investor

A “foreign investor” holds a minimum of 10% of equity of another company abroad. The “Foreign investor network” or “Multinational Enterprise (MNE) group” comprises the “foreign parent enterprise” or “headquarter” and other units (domestic and foreign) of the foreign investor. The following questions are related to your firm as a subsidiary or affiliate of the foreign investor. Some questions also relate to your foreign investor itself. In case there are more than one foreign investors owners in your firm, the questions relate to the largest foreign investor in terms of equity or board members today.

V1 NACE (4-digit) (based on most important product in terms of share in total sales)

V2 Please indicate the year of the entry of your foreign investor into your firm?

V3 Please indicate the total share in equity held by your foreign investor.

V3_1 At initial entry
V3_2 2002
V3_3 Today

Important: For Croatia V3_2 refers to 2003.

V4 Please indicate the type of foreign investor in your firm. Please choose one option!
1 Multinational Enterprise Group
2 National Enterprise Group¹
3 Enterprise (single entity)
4 Foreign individual or family

V5 Please indicate the home country (HQ location) of your foreign investor.

Important: ISO 3166 2-digit country codes

¹ A national enterprise group is composed of different units in the home country, however, its only foreign unit is your firm.
V6  Please indicate which of the following types of owners currently hold equity or have voting rights in your firm. Please tick the appropriate box for each type of owner. Please consider all owners including the foreign investor.

V6_1  Foreign large MNE group(s) (more than 250 employees or 50 mil Euros in turnover)
V6_2  Small and medium-sized foreign firm(s)
V6_3  Foreign financial investor(s) (bank and/or investment fund)
V6_4  Domestic government or entity(-ies) under state control
V6_5  Domestic financial investor(s) (bank and/or investment fund)
V6_6  Domestic manager(s) or employees of your own firm
V6_7  Unnamed shareholders

Codes: 1 yes, 0 no, 9 no answer

Important: Please note that variable V6_7 is not available for Croatia and Slovenia.

V7  Please indicate what describes best the initial entry mode of your foreign investor.

V7_1  Partial/full acquisition of a state owned firm as part of the privatisation process
V7_2  Partial/full acquisition of a domestic privately owned firm
V7_3  Partial/full acquisition from another prior foreign investor
V7_4  Partial/full ownership in/of a completely new enterprise

Codes: 1 = partial, 2 = full, 7 = does not apply
V8 Please rank the importance each of the following strategic motives pursued by the foreign investor at initial entry and today. Please fill in all cells.

V8_1 To access a new market or to increase the existing share on your domestic market (at entry)
V8_1h Today
V8_2 To follow foreign key clients that moved to your country (at entry)
V8_2h Today
V8_3 To increase efficiency across the foreign owner network (at entry)
V8_3h Today
V8_4 To access location-bound natural resources
V8_4h Today
V8_5 To access location-bound knowledge, skills, technology-
V8_5h Today

Codes: 1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 no answer

Part B: Information about your firm

V9 Please approximate the structure of your sales according to the location of your buyer(s) (in %). Please fill in all cells that apply, otherwise enter 0.

V9_1 Exports to your foreign investor network (headquarters and other foreign units)-
V9_2 Exports to other foreign buyers -----------------------------------------------
V9_3 Sales to other domestic subsidiaries of your foreign investor -----------------
V9_4 Sales to other domestic buyers -----------------------------------------------
V10  Please approximate the structure of your supplies according to the location of the respective supplier(s) (in %) Please fill in all cells that apply, otherwise enter 0.

V10_1 Imports from your foreign investor network (headquarters and other foreign units) -
V10_2 Imports from other foreign suppliers -----------------------------------------------
V10_3 Supplies from other domestic subsidiaries of your foreign investor ------------------
V10_4 Supplies from other domestic suppliers -----------------------------------------------

V11  Please approximate the following general information about your firm

V11_1a  Total number of employees 2002-----------------------------------------------
V11_1b  Total number of employees 2005-----------------------------------------------
V11_2a  Number of R&D personnel 2002-----------------------------------------------
V11_2b  Number of R&D personnel 2005-----------------------------------------------
V11_3a  Value of total assets (in Euro) 2002-----------------------------------------------
V11_3b  Value of total assets (in Euro) 2005-----------------------------------------------
V11_4a  Value of total sales (in Euro y) 2002-----------------------------------------------
V11_4b  Value of total sales (in Euro) 2005-----------------------------------------------
V11_5a  Share of intermediate inputs/supplies (as % of total sales) 2002
V11_5b  Share of intermediate inputs/supplies (as % of total sales) 2005

Important: Please note for Croatia V11 refer to 2003 and 2006 respectively.

V12  Please indicate the magnitude of the changes of the categories below over the last three years. Please provide an answer for each category.

V12_1  Earnings before interest and taxes
V12_2  Share of exports (in total sales)
V12_3  Value added per employee
V12_4  Market share on your most relevant market
V12_5  Competition within foreign investor network

Codes: 1 = considerable reduction, 2 = reduction 3 = no change 4 = increase; 5 = considerable increase, 9 = no answer
V13  Does your firm (not you foreign investor) control own subsidiaries abroad? If yes, please indicate the number and the respective location(s).

13a   Number
V13_1  North America
V13_2  European Union - 15
V13_3  New EU-member countries
V13_4  Former Soviet Union
V13_5  Asia
V13_6  South East Europe
V13_7  other locations

Codes:  1 = Yes, 2 = No, 9 = no answer

Part C: THE RELATIONSHIP BETWEEN YOUR FIRM AND THE FOREIGN INVESTOR

V14  Please indicate to which degree the following business functions are currently undertaken either by your firm or the foreign owner network (HQ/other unit).

V14_1  Production and operational management
V14_2  Market research and marketing
V14_3  Basic and applied research
V14_4  Product development\(^2\)
V14_5  Process engineering\(^3\)
V14_6  Strategic management and planning
V14_6  Investment projects and finance

Codes:  1= only your firm, 2 = mainly your firm, 3 = mainly foreign investor network, 4 = only foreign network, 9 = no answer

\(^2\) **Product development** refers to product innovations, which are new or significantly improved goods or services with respect to their characteristics (technical specifications, components, materials, incorporated software) or intended uses (user-friendliness etc.). The product must be new to your firm not necessarily to the market!

\(^3\) **Process engineering** refers to new or improved production methods (e.g. computer-assisted design) or delivery methods (e.g. bar-coded goods-tracking system.) including changes in techniques, equipment and/or software.
V15  Please indicate the extent of responsibilities transfer from headquarters and/or other units to your firm since entry of the foreign investor in the following areas.

V15_1  New geographical markets
V15_2  New products
V15_3  New business functions (refers to business function listed in V14)

Codes:  1 = no transfer, 2 = limited transfer, 3= considerable transfer, 4 = full transfer, 9 = no answer

V16  Please indicate to which extent you expect such a transfer in the future.

V16_1  New geographical markets
V16_2  New products
V16_3  New business functions (refers to business function listed in V14)

Codes:  1 = no transfer, 2 = limited transfer, 3= considerable transfer, 4 = full transfer, 9 = no answer

V17  Please estimate the intensity of internal competition within your foreign investor network/ multinational group (i.e. between your firm and other domestic/foreign units or HQ of your foreign investor) with regard to the following areas.

V17_1 Serving markets
V17_2 Particular or new business lines
V17_3 Business functions (see question 14)

Codes:  1= no competition, 2 = weak intensity, 3 = strong intensity, 4 = very strong intensity

Important:  Please note that variable V17 is not available for Croatia and Slovenia.
Part D: RESEARCH & DEVELOPMENT (R&D) AND INNOVATION IN YOUR FIRM

V18 Please indicate whether your firm has undertaken any of the below listed types of innovation over the last three years. If “yes”, please indicate the innovation intensity in comparison to your competitors in the relevant market.

V18_1 Product innovation

V18_1a Product innovation intensity

V18_2 Process innovation

V18_2a Process innovation intensity

V18_3 Marketing innovation

V18_3a Marketing innovation intensity

V18_4 Organisational innovation

V18_4a Organisational innovation intensity

Codes: Innovation type: 1 = Yes, 2 = No, 9 = no answer
Innovation intensity: 1 = very low, 2 = below average, 3 = average, 4 = above average, 5 = very high, 7 = does not apply, 9 = no answer

V19 Please approximate the annual expenditures on R&D and innovation (including external R&D services). Please indicate the total value in Euro or as a share of total sales. If it does not apply, please indicate “0”.

V19_1a 2002 (in % of total sales)
V19_1b 2005 (in % of total sales)
V19_2a 2002 (in EURO)
V19_2b 2005 (in EURO)

Important: For Croatia V19 refers to 2003 and 2006 respectively.

4 Product innovation: new or significantly improved good or service. The product must be new to your firm not necessarily to the market!
5 Process innovation: new or improved production or delivery methods including e.g. changes in techniques, equipment and/or software.
6 Marketing innovation: significant changes in product design, packaging, product placement, product promotion or pricing etc.
7 Organisational innovation: new organisational method in the firm’s business practices, workplace organisation, or external relations etc.
V20 Please approximate the share of new or significantly improved products in your firm’s total sales. Please enter “0” if it does not apply to your firm.

V20a 2002 (in % of total sales)
V20b 2005 (in % of total sales)

Important: Please note for CroatiaV11 refer to 2003 and 2006 respectively.

V21 Please indicate the importance of the below listed sources for R&D and innovation in your firm?

V21_1a Acquisition and purchase of external knowledge from abroad
V21_1b Acquisition and purchase of external knowledge domestically
V21_2a Cooperation with other units of the MNE-network abroad
V21_2b Cooperation with other units of the MNE-network domestically
V21_3a Cooperation with other firms abroad
V21_3b Cooperation with other firms domestically
V21_4a Cooperation with other organisations abroad
V21_4b Cooperation with other organisations domestically
21_5 Access to public and open information

Important: 21_1a to 21_4b are not available for East Germany (EDE and EDE_west)

V21_1EDE Acquisition and purchase of external knowledge (for example licences and R&D services)
V21_2EDE Cooperation (for example with other units of the MNE network, other firm or organisations such as research institutes)

Important: 21_1/2EDE are only available for East Germany (EDE and EDE_west)

Codes: 1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 = no answer
Please evaluate the importance of the following sources of technological knowledge for R&D or innovation in your firm both, at entry of your foreign investor and today.

V22_1a Existing technology of your MNE group embodied in products you already produce without substantial adjustments (at entry)
V22_1b today
V22_2a R&D carried out on your own (at entry)
V22_2b today
V22_3a R&D carried out at the headquarters of your foreign investor network (at entry)
V22_3b today
V22_4a R&D carried out by another unit of foreign investor network (at entry)
V22_4b today
V22_5a R&D carried out in collaboration with suppliers abroad (at entry)
V22_5b today
V22_6a R&D carried out in collaboration with local suppliers (at entry)
V22_6b today
V22_7a R&D carried out in collaboration with customers abroad (at entry)
V22_7b today
V22_8a R&D carried out in collaboration with local customers (at entry)
V22_8b today
V22_9a R&D carried out in collaboration with competitors (strategic alliance) (at entry)
V22_9b today
V22_10a R&D carried out in collaboration with scientific institutions abroad (at entry)
V22_10b today
V22_11a R&D carried out in collaboration with local scientific institutions (at entry)
V22_11b today

Codes: 1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 no answer

Important: Variables V22_5 to V22_9 are not available for the Slovenian and Croatian dataset. In the East German dataset (EDE and EDE_west) „domestic“ or „local“ corresponds to East Germany only.
V23 Please evaluate the importance of your own firm as a source of technological knowledge for R&D or innovation for others both, at entry of the foreign investor and today.

V23_1a  Headquarters of your MNE group
V23_1b  today
V23_2a  Other units or subsidiaries of your MNE group
V23_2b  today
V23_3a  Your suppliers abroad
V23_3b  today
V23_4a  Your local suppliers
V23_4b  today
V23_5a  Your customers abroad
V23_5b  today
V23_6a  Your local customers
V23_6b  today
V23_7a  Your competitors abroad
V23_7b  today
V23_8a  Your local competitors
V23_8b  today

Codes:  1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 = no answer

Important: In the Slovenian and Croatian dataset the values for customers and suppliers are identical (V23_3a/b = V23_5a/b, 23_4a/b = 23_6a/b). In the East German dataset (EDE and EDE_west) „local“ corresponds to East Germany only. In addition V23_7a/b “abroad” refers to foreign and West German competitors.