



CODEBOOK

IWH FDI MICRO DATABASE

Survey 2007

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Part A: Information about your foreign investor

A "foreign investor" holds a minimum of 10% of equity of another company abroad. The "Foreign investor network" or "Multinational Enterprise (MNE) group" comprises the "foreign parent enterprise" or "headquarter" and other units (domestic and foreign) of the foreign investor. The following questions are related to your firm as a subsidiary or affiliate of the foreign investor. Some questions also relate to your foreign investor itself. In case there are more than one foreign investors owners in your firm, the questions relate to the largest foreign investor in terms of equity or board members today.

- V1 NACE (4-digit) (based on most important product in terms of share in total sales)
- V2 Please indicate the year of the entry of your foreign investor into your firm?
- V3 Please indicate the total share in equity held by your foreign investor.

V3_1 At initial entry

V3 2 2002

V3_3 Today

Important: For Croatia V3_2 refers to 2003.

- V4 Please indicate the type of foreign investor in your firm. Please choose one option!
- 1 Multinational Enterprise Group
- 2 National Enterprise Group¹
- 3 Enterprise (single entity)
- 4 Foreign individual or family
- V5 Please indicate the home country (HQ location) of your foreign investor.

Important: ISO 3166 2-digit country codes

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¹ A national enterprise group is composed of different units in the home country, however, its only foreign unit is your firm.

- V6 Please indicate which of the following types of owners currently hold equity or have voting rights in your firm. Please tick the appropriate box for each type of owner. Please consider all owners including the foreign investor.
- V6_1 Foreign large MNE group(s) (more than 250 employees or 50 mil Euros in turnover)
- V6_2 Small and medium-sized foreign firm(s)
- V6_3 Foreign financial investor(s) (bank and/or investment fund)
- V6_4 Domestic government or entity(-ies) under state control
- V6_5 Domestic financial investor(s) (bank and/or investment fund)
- V6_6 Domestic manager(s) or employees of your own firm
- V6 7 Unnamed shareholders

Codes: 1 yes, 0 no, 9 no answer

Important: Please note that variable V6_7 is not availabe for Croatia and Slovenia.

- V7 Please indicate what describes best the initial entry mode of your foreign investor.
- V7_1 Partial/full acquisition of a state owned firm as part of the privatisation process
- V7_2 Partial/full acquisition of a domestic privately owned firm
- V7_3 Partial/full acquisition from another prior foreign investor
- V7_4 Partial/full ownership in/of a completely new enterprise

Codes: 1 = partial, 2 = full, 7 = does not apply

V8_1	To access a new market or to increase the existing share on your domestic market (at entry)
V8_11	n Today
V8_2	To follow foreign key clients that moved to your country (at entry)
V8_2l	n Today
V8_3	To increase efficiency across the foreign owner network (at entry)
V8_3h	n Today
V8_4	To access location-bound natural resources
V8_4l	n Today
V8_5	To access location-bound knowledge, skills, technology-
V8_51	n Today
Codes	: 1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 no answer
	Part B: Information about your firm
V9	Please approximate the structure of your sales according to the location of your buyer(s) (in %). Please fill in all cells that apply, otherwise enter 0.
V9_1	Exports to your foreign investor network (headquarters and other foreign units)-
V9_2	Exports to other foreign buyers
V9_3	Sales to other domestic subsidiaries of your foreign investor
V9_4	Sales to other domestic buyers

Please rank the importance each of the following strategic motives pursued by the

foreign investor at initial entry and today. Please fill in <u>all</u> cells.

V8

V10	Please approximate the structure of your supplies according to the location of the
	respective supplier(s) (in %) Please fill in all cells that apply, otherwise enter 0.

V10_1 Imports from your foreign investor network (headquarters and other foreign units)-
V10_2 Imports from other foreign suppliers
V10_3 Supplies from other domestic subsidiaries of your foreign investor
V10 4 Supplies from other domestic suppliers

V11 Please approximate the following general information about your firm

V11_1a	Total number of employees 2002
V11_1b	Total number of employees 2005
V11_2a	Number of R&D personnel 2002
V11_2b	Number of R&D personnel 2005
V11_3a	Value of total assets (in Euro) 2002
V11_3b	Value of total assets (in Euro) 2005
V11_4a	Value of total sales (in Euro y) 2002
V11_4b	Value of total sales (in Euro) 2005
V11_5a	Share of intermediate inputs/supplies (as % of total sales) 2002
V11_5b	Share of intermediate inputs/supplies (as % of total sales) 2005

Important: Please note for CroatiaV11refer to 2003 and 2006 respectively.

V12 Please indicate the magnitude of the changes of the categories below over the last three years. Please provide an answer for each category.

V12_1	Earnings before interest and taxes
V12_2	Share of exports (in total sales)
V12_3	Value added per employee
V12_4	Market share on your most relevant market
V12_5	Competition within foreign investor network

Codes: 1 = considerable reduction, 2 = reduction 3 = no change 4 = increase; 5 = considerable increase, 9 = no answer

V13	Does ye	our firi	n (not	you	foreign	investor)	control	own	subsidiaries
	abroad?	? If yes, j	olease in	ndicat	e the num	ber and the	respectiv	ve loca	ntion(s).

13a	Number
V13_1	North America
V13_2	European Union - 15
V13_3	New EU-member countries
V13_4	Former Soviet Union
V13_5	Asia
V13_6	South East Europe
V13_7	other locations

Codes: 1 = Yes, 2 = No, 9 = no answer

Part C: THE RELATIONSHIP BETWEEN YOUR FIRM AND THE FOREIGN INVESTOR

V14 Please indicate to which degree the following business functions are currently undertaken either by your firm or the foreign owner network (HQ/other unit).

V14_1	Production and operational management
V14_2	Market research and marketing
V14_3	Basic and applied research
V14_4	Product development ²
V14_5	Process engineering ³
V14_6	Strategic management and planning
V14_6	Investment projects and finance
Codes:	1= only your firm, 2 = mainly your firm, 3 = mainly foreign investor network,
	4 = only foreign network, 9 = no answer

² **Product development** refers to product innovations, which are new or significantly improved goods or services with respect to their characteristics (technical specifications, components, materials, incorporated software) or intended uses (user-friendliness etc.). The product must be new to your firm not necessarily to the market!

³ **Process engineering** refers to new or improved production methods (e.g. computer-assisted design) or delivery methods (e.g. bar-coded goods-tracking system.) including changes in techniques, equipment and/or software.

V15 Please indicate the extent of responsibilities transfer from headquarters and/or other units to your firm since entry of the foreign investor in the follwing areas.

V15_1 New geographical markets

V15_2 New products

V15_3 New business functions (refers to business function listed in V14)

Codes: 1 = no transfer, 2 = limited transfer, 3= considerable transfer, 4 = full transfer,

9 = no answer

V16 Please indicate to which extent you expect such a transfer in the future.

V16_1 New geographical markets

V16_2 New products

V16_3 New business functions (refers to business function listed in V14)

Codes: 1 = no transfer, 2 = limited transfer, 3= considerable transfer, 4 = full transfer,

9 = no answer

V17 Please estimate the intensity of internal competition within your foreign investor network/ multinational group (i.e. between your firm and other domestic/foreign units or HQ of your foreign investor) with regard to the following areas.

V17_1 Serving markets

V17_2 Particular or new business lines

V17_3 Business functions (see question 14)

Codes: 1= no competition, 2 = weak intensity, 3 = strong intensity, 4 = very strong

intensity

Important: Please note that variable V17 is <u>not</u> available for Croatia and Slovenia.

Part D: RESEARCH & DEVELOPMENT (R&D) AND INNOVATION IN YOUR FIRM

V18 Please indicate whether your firm has undertaken any of the below listed types of innovation over the last three years. If "yes", please indicate the innovation intensity in comparison to your competitors in the relevant market.

V18_1	Product innovation ⁴
V18_1a	Product innovation intensity
V18_2	Process innovation ⁵
V18_2a	Process innovation intensity
V18_3	Marketing innovation ⁶
V18_3a	Marketing innovation intensity
V18_4	Organisational innovation ⁷
V18_4a	Organisational innovation intensity
Codes:	Innovation type: $1 = Yes, 2 = No, 9 = no$ answer
	<u>Innovation intensity:</u> 1 = very low, 2 = below average, 3 = average, 4 = above
	average, 5 = very high, 7= does not apply, 9 = no answer

V19 Please approximate the annual expenditures on R&D and innovation (including external R&D services). Please indicate the total value in Euro or as a share of total sales. If it does not apply, please indicate "0".

V19_1a	2002 (in % of total sales)
V19_1b	2005 (in % of total sales)
V19_2a	2002 (in EURO)
V19_2b	2005 (in EURO)

Important: For Croatia V19 refers to 2003 and 2006 respectively.

⁴ **Product innovation:** new or significantly improved good or service. The product must be new to your firm not necessarily to the market!

⁵ **Process innovation:** new or improved production or delivery methods including e.g. changes in techniques, equipment and/or software.

⁶ **Marketing innovation:** significant changes in product design, packaging, product placement, product promotion or pricing etc.

⁷ **Organisational innovation:** new organisational method in the firm's business practices, workplace organisation, or external relations etc.

V20 Please approximate the share of new or significantly improved products in your firm's total sales. Please enter "0" if it does not apply to your firm.

V20a 2002 (in % of total sales)V20b 2005 (in % of total sales)

Codes:

Important: Please note for CroatiaV11refer to 2003 and 2006 respectively.

V21 Please indicate the importance of the below listed sources for R&D and innovation in your firm?

V21_1a	Acquisition and purchase of external knowledge from abroad
V21_1b	Acquisition and purchase of external knowledge domestically
V21_2a	Cooperation with other units of the MNE-network abroad
V21_2b	Cooperation with other units of the MNE-network domestically
V21_3a	Cooperation with other firms abroad
V21_3b	Cooperation with other firms domestically
V21_4a	Cooperation with other organisations abroad
V21_4b	Cooperation with other organisations domestically
21_5	Access to public and open information
Important:	21_1a to 21_4b are <u>not</u> available for East Germany (EDE and EDE_west)
V21_1EDE	Acquisition and purchase of external knowledge (for example licences and R&D services)
V21_2EDE	Cooperation (for example with other units of the MNE network, other firm or organisations such as research institutes)
Important:	21_1/2EDE are <u>only</u> available for East Germany (EDE and EDE_west)

1 = not important; 2 = little important; 3 = important; 4 = very important; 5 =

extremely important, 9 = no answer

V22 Please evaluate the importance of the following sources of technological knowledge for R&D or innovation in your firm both, at entry of your foreign investor and today.

V22_1a	Existing technology of your MNE group embodied in products you already produce without substantial adjustments (at entry)
V22_1b	today
V22_2a	R&D carried out on your own (at entry)
V22_2b	today
V22_3a	R&D carried out at the headquarters of your foreign investor network (at entry)
V22_3b	today
V22_4a	R&D carried out by another unit of foreign investor network (at entry)
V22_4b	today
V22_5a	R&D carried out in collaboration with suppliers abroad (at entry)
V22_5b	today
V22_6a	R&D carried out in collaboration with local suppliers (at entry)
V22_6b	today
V22_7a	R&D carried out in collaboration with customers abroad (at entry)
V22_7b	today
V22_8a	R&D carried out in collaboration with local customers (at entry)
V22_8b	today
V22_9a	R&D carried out in collaboration with competitors (strategic alliance) (at entry)
V22_9b	today
V22_10a	R&D carried out in collaboration with scientific institutions abroad (at entry)
V22_10b	today
V22_11a	R&D carried out in collaboration with local scientific institutions (at entry)
V22_11b	today
Codes:	1 = not important; 2 = little important; 3 = important; 4 = very important; 5 =

Important: Variables V22_5 to V22_9 are <u>not</u> available for the Slovenian and Croatian dataset. In the East German dataset (EDE and EDE_west) "domestic" or "local" corresponds to East Germany only.

extremely important, 9 no answer

V23 Please evaluate the importance of your own firm as a source of technological knowledge for R&D or innovation for others both, at entry of the foreign investor and today.

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V23_1a
             Headquarters of your MNE group
V23_1b
             today
V23_2a
             Other units or subsidiaries of your MNE group
V23_2b
             today
V23_3a
             Your suppliers abroad
V23_3b
             today
V23_4a
             Your local suppliers
V23_4b
             today
V23_5a
             Your customers abroad
V23_5b
             today
V23_6a
             Your local customers
V23_6b
             today
             Your competitors abroad
V23_7a
V23_7b
             today
V23_8a
             Your local competitors
V23_8b
             today
```

Codes: 1 = not important; 2 = little important; 3 = important; 4 = very important; 5 = extremely important, 9 = no answer

Important: In the Slovenian and Croatian dataset the values for customers and suppliers are identical (V23_3a/b = V23_5a/b, 23_4a/b = 23_6a/b). In the East German dataset (EDE and EDE_west) "local" corresponds to East Germany only. In addition V23_7a/b "abroad" refers to foreign and West German competitors.